



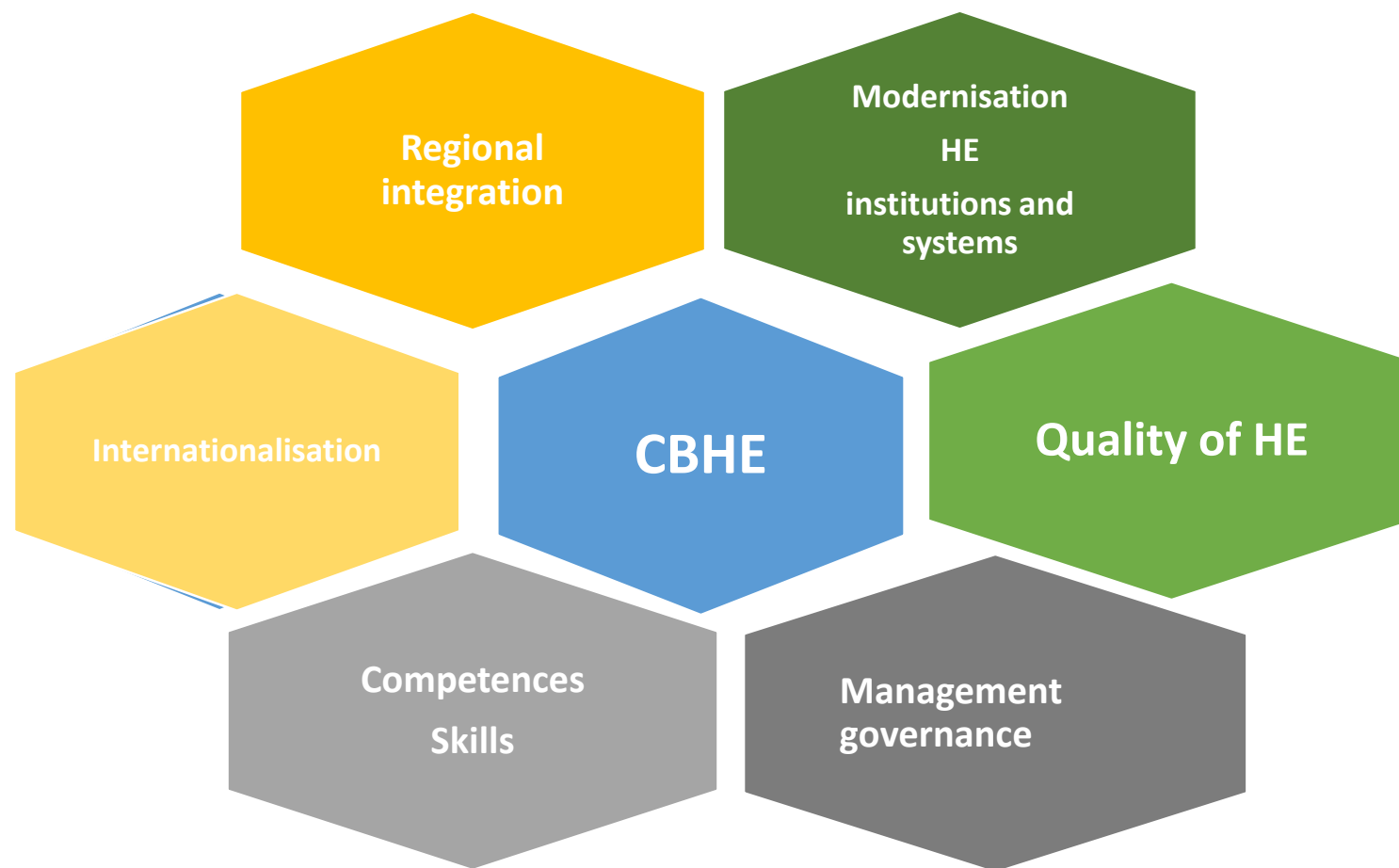
Capacity Building in Higher Education Call 2020

National Erasmus+ Info Day

Rectorate of the University of Montenegro

November 18, 2019

CBHE Action Objectives



Understanding Capacity Building in Higher Education

What is it for?


To support the modernization, accessibility and internationalization of higher education in the Partner Countries

What is a CBHE project?

Transnational cooperation project based on multilateral partnerships, primarily between HEIs from Programme and eligible Partner Countries.

- They can also involve non-academic partners to strengthen the links with society and business and reinforce the systemic impact of the projects.

CBHE Action – Programme and Partner Countries

Programme Countries (34 countries paying a contribution to E+)	CBHE Eligible Partner Countries (> 150 countries)
<p>28* EU Member States:</p>  <p>Other programme countries: Iceland, Liechtenstein, Norway, Republic of North Macedonia, Republic of Serbia, Turkey</p> <ul style="list-style-type: none"> For UK organisations: Please be aware that eligibility criteria must be complied with for the entire duration of the grant. If UK withdraws from the EU during the grant period without concluding an agreement with the EU ensuring in particular that British applicants continue to be eligible, you will cease to receive EU funding (while continuing, where possible, to participate) or be required to leave the project on the basis of the relevant provisions of the grant agreement on termination. 	<p>Regions:</p> <ol style="list-style-type: none"> 1: Western Balkans 2: Eastern Partnership 3: South-Mediterranean 4: Russian Federation 6: Asia 7: Central Asia 8: Latin America (For Chile and Uruguay, see 'Exeptions') 9: Iran, Iraq, Yemen 10: South Africa 11: African, Caribbean and Pacific <p><u>Ineligible Partner Countries:</u></p> <ul style="list-style-type: none"> - Regions 5, 12 an 13 (except Chile and Uruguay)

National and Regional Priorities

For National Projects

National priorities are defined by the **Ministries of Education** in close consultation with the EU Delegations

National projects must address:

- **National priorities** when defined for the specific Country
- **Regional priorities** when national priorities are not defined for a specific Country

For Multi-Country Projects

Regional priorities are defined by the **Commission** and based on EU's external policy priorities

Multi-Country projects must address:

- a regional priority for the Region concerned for **regional projects**
- or
- a regional priority that is common to different Regions for **cross-regional projects**



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CBHE Activity Types/Priorities

Types of Activities Categories of Priorities	Curriculum Development	Governance and Management	Higher Education and Society
1. Subject Areas	X		
2. Improving Management and operation of HEIs		X	
3. Developing the HE sector within society at large			X

Please note that only 1 choice per type of project is possible !



CBHE Call 2020 National Priorities

National priorities for Montenegro:

Curriculum development	Improving management and operation of HEI	Developing the HE sector within society at large
Education; Languages; Social and behavioral science; Business and administration; Law; Environment, Information and Communication Technologies; Engineering and engineering trades; Agriculture, forestry, fisheries and veterinary; Health.	Governance, strategic planning and management of HEIS; University services; Internationalization of HEI; Quality assurance processes and mechanisms	Development of school and vocational education at post secondary non-tertiary level; University-enterprise cooperation



CBHE Call 2020 Regional Priorities

Regional priorities for Western Balkans:

Curriculum development	Improving management and operation of HEI	Developing the HE sector within society at large
Education; Physical Sciences; Engineering and engineering trades; Agriculture, forestry, fisheries and veterinary; Health; Transport services; Environment	Governance, strategic planning and management of HEIS; Internationalization of HEI; Equity, access to and democratization of HE	Non university sector at tertiary education level; University-enterprise cooperation; Recognition of qualifications and Qualification frameworks; Definition, implementation and monitoring of reform policies

CBHE Action Cross-Cutting Priorities

Cross-cutting priorities will be considered for deciding between proposals of similar quality:

- Diversification of projects within a Region, in terms of objectives, activities, target groups, and consortium composition
- Integration of refugees from conflict-affected countries in Higher Education
- Climate change prevention, adaption and mitigation strategies (**new !**)



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Joint Projects:

=> Impact on
Institutions

Curriculum development

University governance &
management

Links between HE **institutions**
and the wider economic and
social environment

Structural Projects:

=> Impact on HE
Systems

Modernisation of policies, governance and
management of Higher Education systems

Links between HE **systems** and the wider
economic and social environment

**Exception
Syria cannot
have
structural
projects**



Impact – Types of Projects

National Projects

(**1** Partner Country only + **min. 2** Programme Countries)

Min.1 HEI from each Programme Country

Min.3 HEI from the Partner Country

At least as many Partner Country HEIs as Programme Country HEIs

STRUCTURAL PROJECTS:

Partner Country Ministries for HE must participate

Multi-Country Projects

(**≥ 2** Partner Countries+ **min. 2** Programme Countries)

Min.1 HEI from each Programme Country

Min.2 HEI from **each** Partner Country

At least as many Partner Country HEIs as Programme Country HEIs

Exceptions:

Syria,
Libya, Russia, Latin America,
Chile and Uruguay

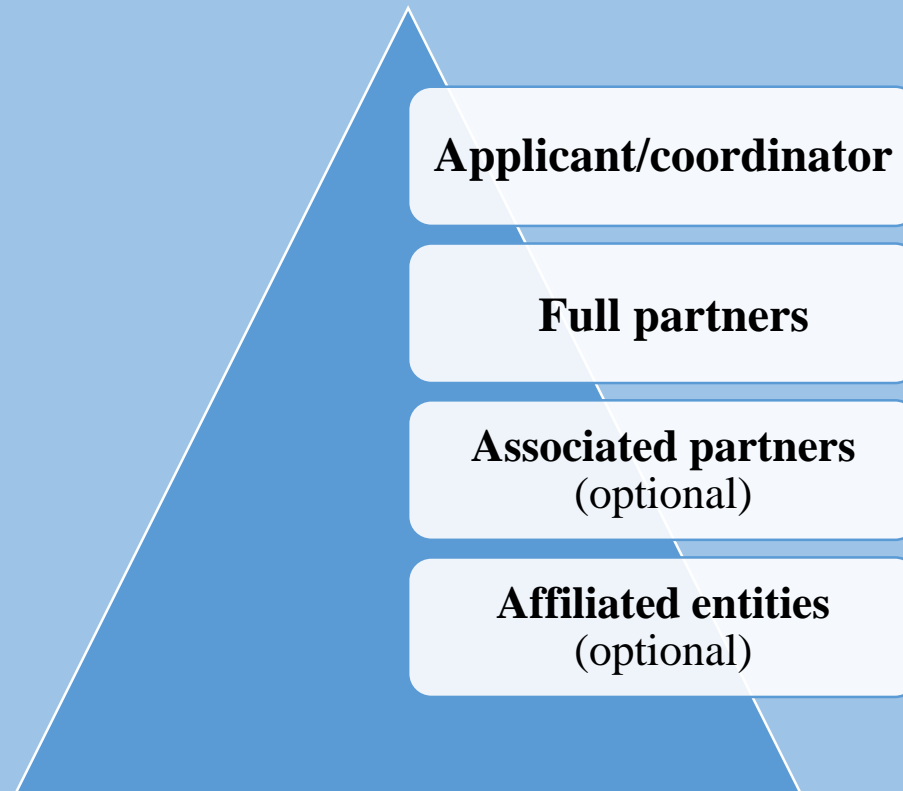


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Exceptions

- ☐ In Partner Countries where the number of higher education institutions is lower than 5 in the whole country or in cases where one single institution represents more than 50% of the overall student population of the country, applications counting only one HEI for those countries will be accepted.
- ☐ Projects involving partners from Latin America must involve at least **two** Partner Countries from that Region in the project
- ☐ Higher Education Institutions (HEIs) from Chile and Uruguay are eligible as partners in a CBHE project but they cannot be applicants
- ☐ Organisations from Libya and Syria as well as from the Russian Federation cannot act as applicants
- ☐ Syria may not benefit from Structural projects
- ☐ Projects involving partner institutions from the Russian Federation must involve at least another Partner Country.

Organizations participating in a CBHE project





Assessment to a Capacity Building project: eligibility criteria

Eligible participating organizations	<ul style="list-style-type: none">• any public or private organization, with its affiliated entities (if any), offering full programs leading to higher education degrees and recognized diplomas at tertiary education qualifications level (defined as higher education institution and recognized as such by the competent authorities);• any public or private organization, with its affiliated entities (if any), active in the labor market or in the fields of education, training and youth. <p>Each participating organization must be established in a Programme Country or in an eligible Partner Country.</p>
Who can apply?	<ul style="list-style-type: none">• a higher education institution;• an association or organization of higher education institutions;• only for Structural Projects: a legally recognized national or international rector, teacher or student organization. <p>Applicant organization must be established in a Programme or in an eligible Partner Country.</p>
Number and profile of participating organizations	<ul style="list-style-type: none">• National projects - One eligible Partner Country and at least two Programme Countries• Multi country projects - At least two eligible Partner Countries and at least two Programme Countries

Ex.1b : minimum consortia: national project

Min. 2 Programme Countries

min. 1 HEI each

Montenegro



Ex.1a : minimum consortia: national project

Min. 2 Programme Countries

min. 1 HEI each

Montenegro



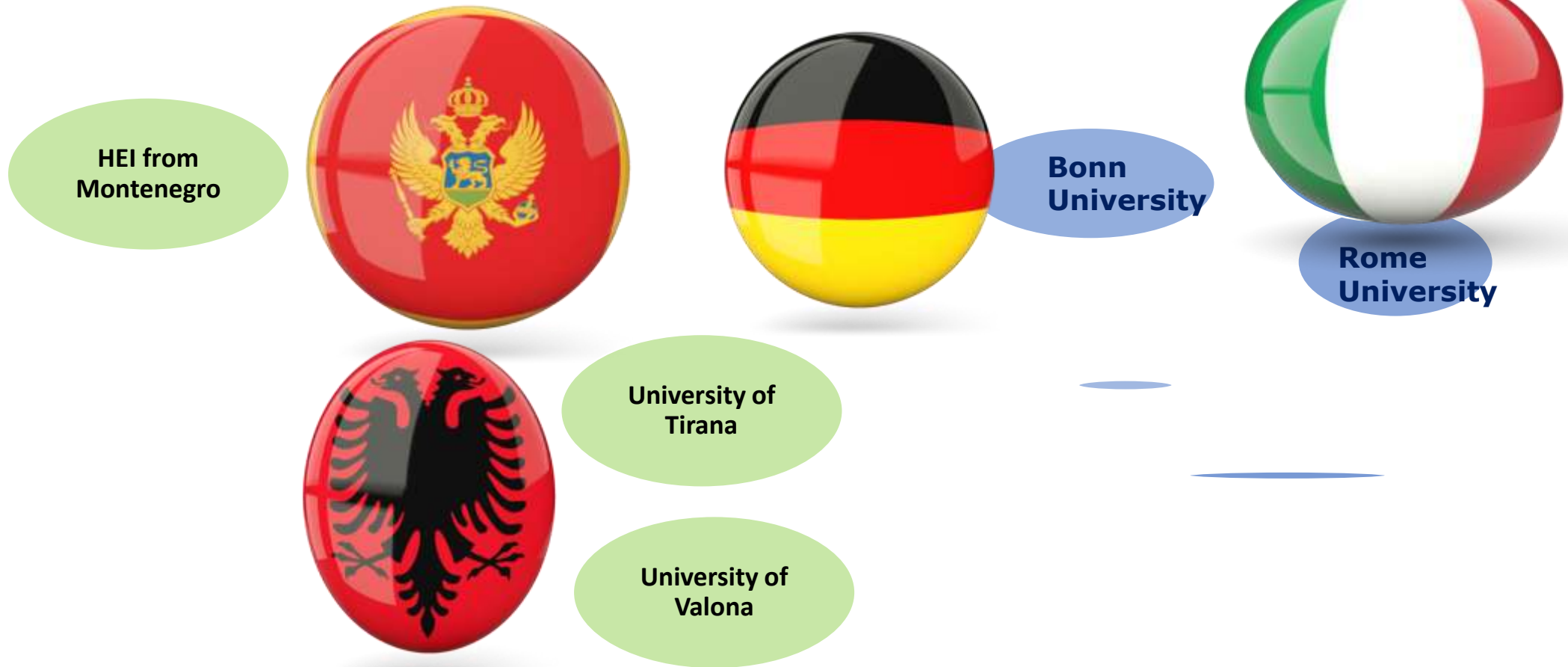
Ex.1a : minimum consortia: regional project

Min. 2 Partner Countries

min. 2 HEI each (except Montenegro)

Min. 2 Programme Countries

min. 1 HEI each



Project Duration

- ☐ CBHE projects can last 2 or 3 years
- ☐ Earliest starting dates*:
 - 15 November 2020 or
 - 15 January 2021

Please note: Grants cannot be awarded retroactively. This means that project activities covered by the grant can only be implemented as from the date on which the last party has signed the grant agreement.



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Project Budget

Min. 500,000 – Max. 1,000,000€

5 Budget Headings

Unit Costs and Real Costs

Budget Categories		
Staff costs (max 40%)	Unit costs	4 Staff Categories (Manager, Researcher/Teacher/Trainer, Technician, Administrator)
Travel costs	Unit costs	Staff/students from partner institutions from their place of origin to the venue of the activity and return. Activities and related travels must be carried out in countries involved in the project .
Costs of stay	Unit costs	Subsistence, accommodation, local and public transport, personal or optional health insurance.
Equipment (max 30%)	Real costs	Exclusively for the benefit of HEIs in the Partner Countries and necessary for the implementation of the project
Sub-contracting (max 10%)	Real costs	For services /competences that can't be found in the consortia
(Exceptional costs)	Real costs	Expensive travel costs of participants, including the use of cleaner, lower carbon emission means of transport

Evaluation : Two-step procedure (I)

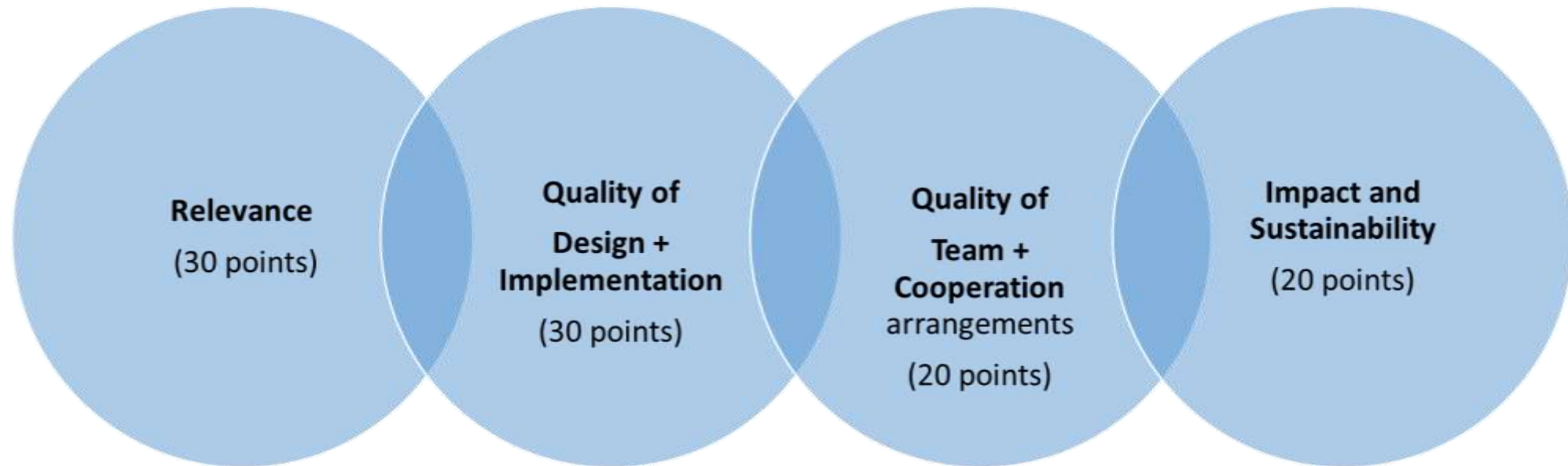
First step

- ☐ Eligible applications are assessed with the support of external experts against the 4 Award Criteria explained in the Guide for Applicants.
- ☐ The scoring has a range from 0 to 100 points. To be considered for funding, proposals must score at least 60 points in total AND at least 15 points for "Relevance of the project".
- ☐ A ranking list of applications per Region (two times the estimated number of funded projects) will be sent to the EU Delegations.



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Evaluation : Award Criteria





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Evaluation : Two-step procedure (II)

Second step

- ❑ Consultation of the EU Delegations concerning the "Feasibility of the project in the local context"
- ❑ The Evaluation Committee takes into account furthermore in its funding decision
 - a sufficient geographical representation within a Region in terms of number of projects per Partner Country
 - budget available for each of the Regions covered by the call
 - subject areas insufficiently covered by past or existing projects
 - cross regional proposal need to be funded in all Regions targeted by a proposal
 - A maximum of three funded proposals per applicant organisation

Selection results 2019

Stages	Region 1 - Western Balkans	Region 2 - Eastern Partnership Countries	Region 3 - South Mediterra nean Countries	Region 4 - Russian Federation	Region 6 - Asia	Region 7 - Central Asia	Region 8 - Latin America	Region 9 - Middle East (Iran, Iraq, Yemen)	Region 10 - South Africa	Region 11 - ACP	TOTAL*
Number of Proposals Received	78	186	236	83	169	104	87	16	18	51	840
Number of Proposals Sent to Consultation	45	55	73	36	119	40	28	5	12	21	346
Number of Proposals Proposed for Funding	20	20	34	8	55	15	14	2	5	8	163
Success Rate	25,6%	10,7%	14,4%	9,6%	32,5%	14,4%	16,0%	12,5%	27,7%	15,6%	19,4%

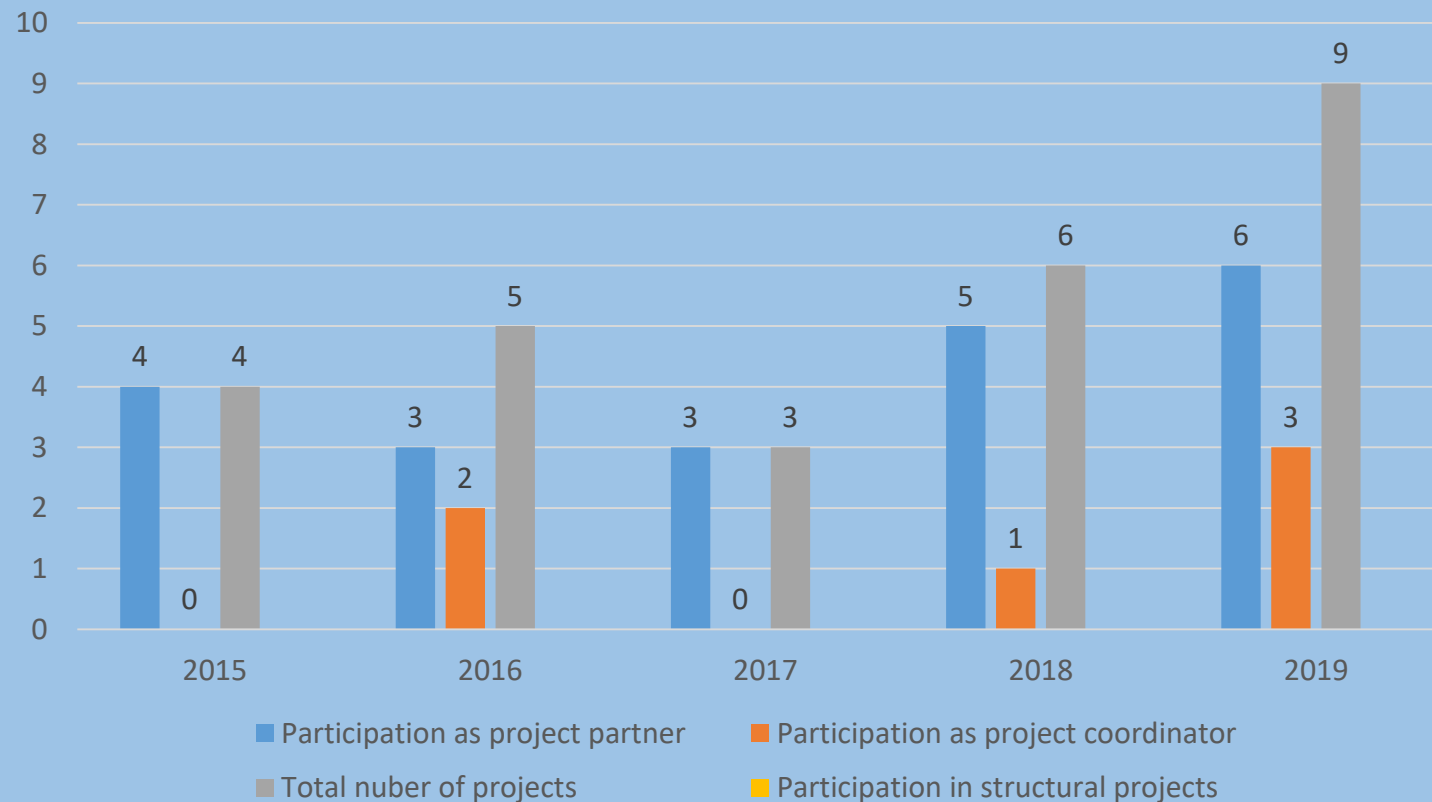
Success Rate 2018	12,4%	8,7%	12,8%	9,8%	31,0%	11,2%	15,0%	11,1%	45,5%	16,7%	16,8%
Success Rate 2017	11,85%	7%	19%	10%	37,5%	19%	15%	25%	33%	14%	18%
Success Rate 2016	16,5%	10%	21%	20,5%	68%	19%	18%	50%	36%	17%	20%

** Figures cannot be added as cross-regional applications are counted in more than one or two regions*



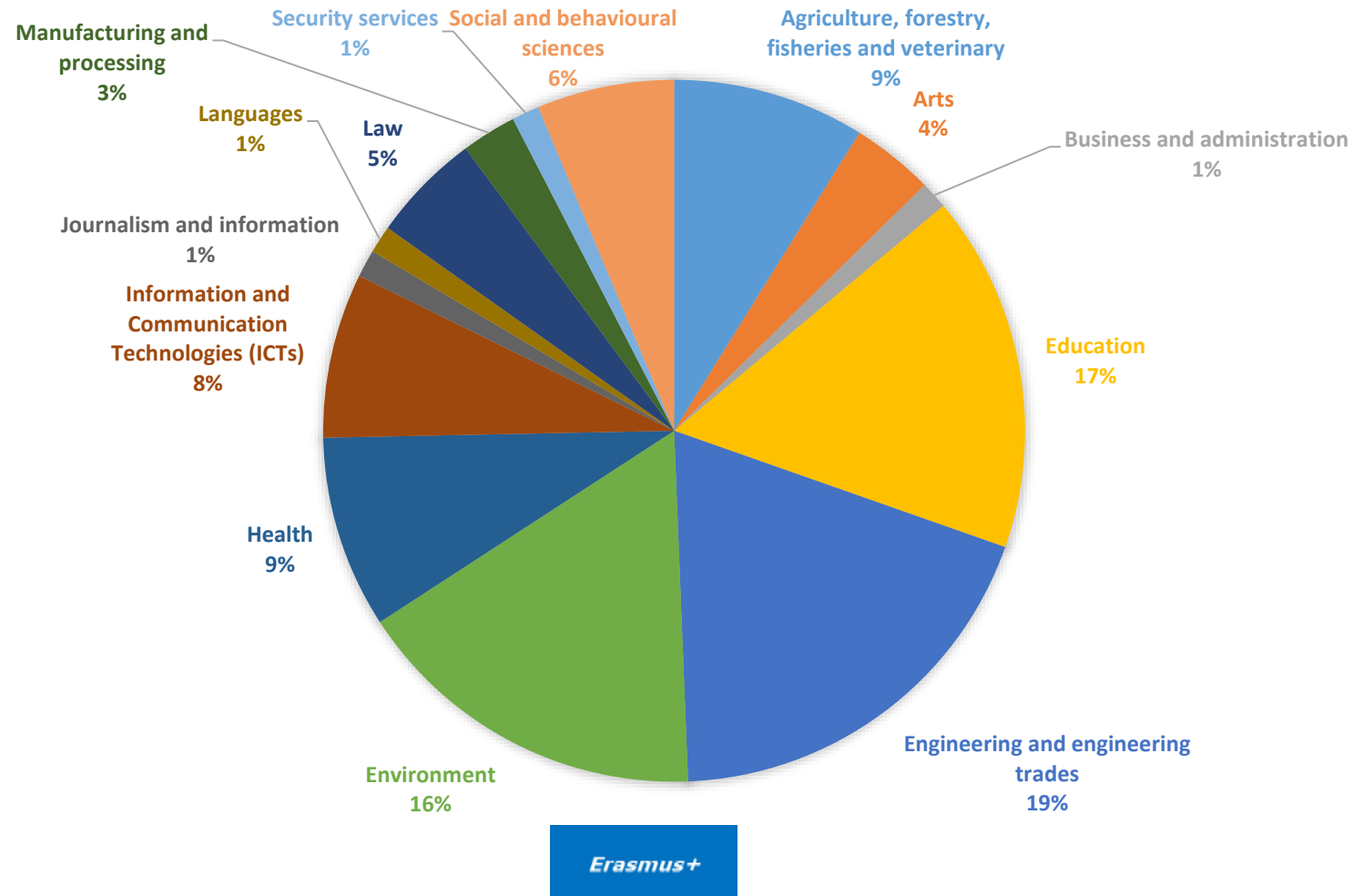
Montenegro in CBHE projects: how much do we participate?

Participation through the years

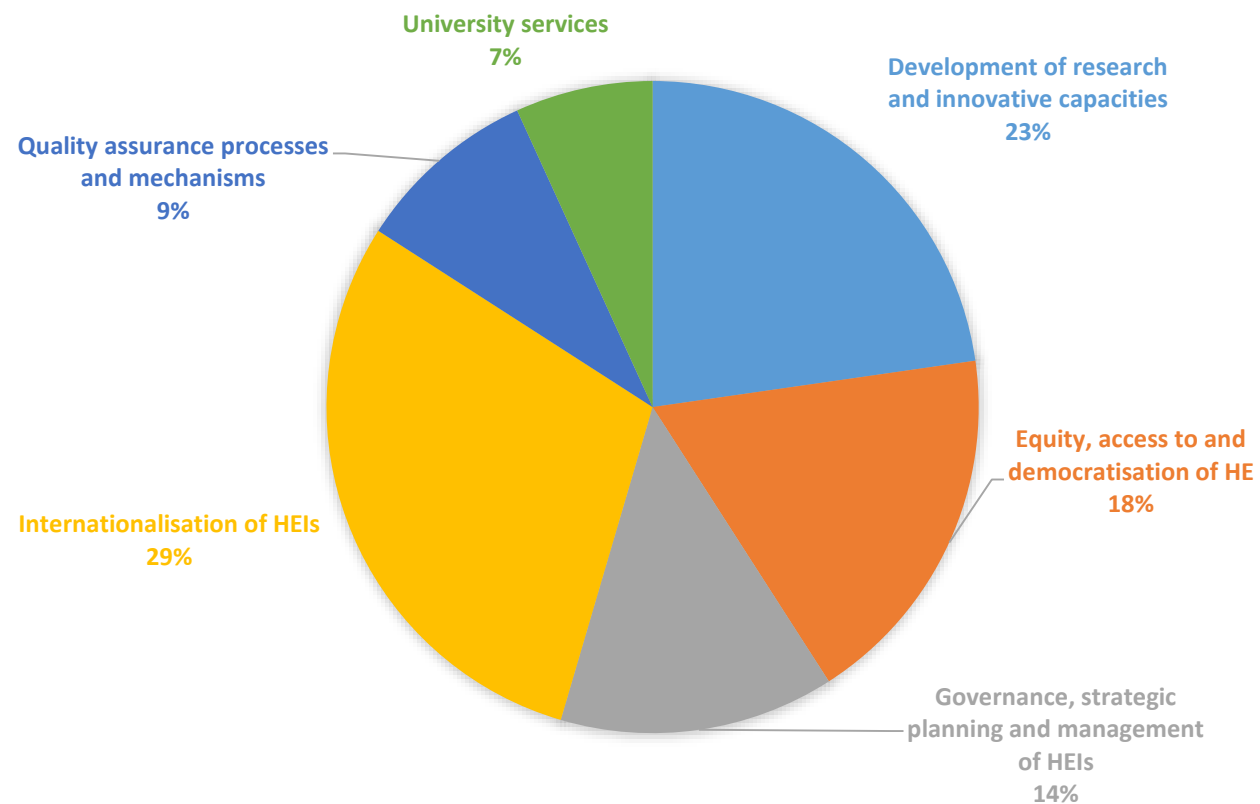


Total number of projects	27
Number of projects as partner	21
Number of projects as coordinator	6
Number of joint projects	25
Number of structural projects	2

Coverage of Subject Areas in Curriculum development projects– Selected proposals 2019



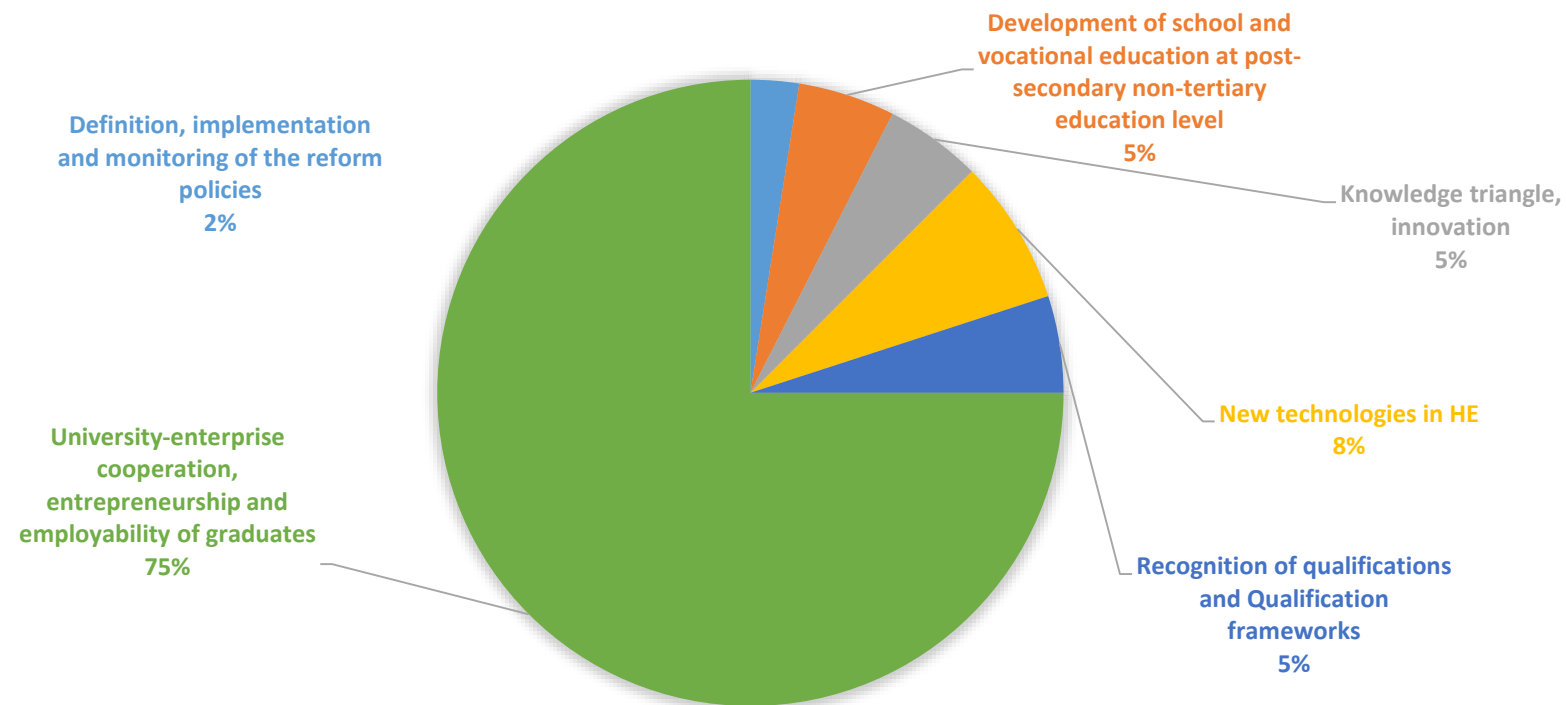
Coverage of Thematic Areas: Improving management and operation of HEIs – selected proposals 2019





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Coverage of Thematic Areas: Developing the HE sector within society at large – selected proposals 2019





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Call for Proposals 2020

Indicative budget (tbc)

Region	Budget allocated 2016 (in Mio €)	Budget allocated 2017 (in Mio €)	Budget allocated 2018 (in Mio €)	Budget allocated 2019 (in Mio €)	Budget allocated 2020 (in Mio €)	Indicative number of selected projects**
REGION 1 - Western Balkans	13,17	13,82	14,57	16,39	16,50	19
REGION 2 - Eastern Partnership countries	13,86	13,51	12,88	12,77	15,02	17
<i>Additional allocation for Georgia/Ukraine*</i>				1/1	1/1	1/1
REGION 3 - South-Mediterranean countries	28,57	27,84	26,55	26,17	30,16	34
<i>Additional allocation for Tunisia*</i>		3,00	0	3	0	0
REGION 4 - Russian Federation	6,89	6,72	6,41	5,85	8,15	9
REGION 6 - Asia	35,38	39,55	41,44	47,46	49,09	55
REGION 7 - Central Asia	9,2	8,80	8,80	9,42	11,73	13
REGION 8 - Latin America	13,1	13,20	13,20	12,70	15,05	17
REGION 9 – Middle East (Iran, Iraq, Yemen)	1,9	2,00	2,10	2,20	3,19	4
REGION 10 - South Africa	3,42	3,91	4,20	4,50	5,01	6
REGION 11 - ACP countries	5,29	5,64	6,00	6,35	6,71	8
TOTAL	131,47	138,68	136,15	148,81	162,63	182

* An additional allocation for Georgia/Ukraine might become available subject to the relevant Commission decisions being taken.

** Calculated on the average grant/project recorded in 2019

News in the 2020 Call for proposals

- *New cross-cutting priority* on " Climate change prevention, adaption and mitigation strategies "
- *Exceptional* costs can be claimed also for travels in cases where the participants opt for cleaner, lower carbon emission means of transport (e.g. train)
- HEIs from Chile and Uruguay are eligible as partners in a CBHE project but they cannot be an applicant
- *Ukraine and Georgia* have been awarded 1 extra million €/each
- For UK organisations: eligibility criteria must be complied with for the entire duration of the grant. Brexit should be followed carefully :

<https://ec.europa.eu/programmes/erasmus-plus/about/brexit>

Key messages for 2020 (I)

- Attention must be paid to the respect of national and regional priorities
- Regional and cross-regional cooperation should be relevant and justified by a detailed analysis of common needs and objectives
- Mandate letters for each partner institution must be provided with the application and signed by the Legal Representative
- Declaration of honour to be provided by the applicant organisation
- Organisations need to register in the Funding & tender opportunities portal in order to obtain the Participant Identification Code (PIC): <https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/home>

Key messages for 2020 (II)

For Curriculum Development projects:

- Study programmes must be officially accredited *before the end* of the project time life
- The teaching of new or updated courses must start *during the life-time of the project* with an adequate number of students and retrained teachers and has to take place during at least one third of the project duration
- Training during curriculum reform projects can also target administrative personnel such as library staff, laboratory staff and IT staff
- Focus on structural projects
- Underrepresented faculties to be involved
- Pay attention to the eligibility criteria (mainly minimum number of nationally recognised HEIs in consortia)
- Encourage the diversification of projects in terms of overall and specific objectives, activities, target groups and consortium composition



Challenges ahead

- More coordinated approach
- Introduce new topics
- Add innovative elements
- Introduction of study programmes in English
- Introduce new non-academic institutions, students organizations, business sector
- Pay attention to synergies between different programmes

Roadmap for 2020 CBHE Call

Steps	Dates
Publication Erasmus+ CBHE Call for Proposals	5 November 2019
Deadline for submission of applications	5 February 2020 (17:00 Brussels time)
Assessment of projects by experts	February – April 2020
Consultation procedure with EU Delegations	May - June 2020
Final Evaluation Committee	July 2020
Award decision	July 2020
Notification of applicants & publication of results	August 2020
Preparation and signature of grant agreements	August - December 2020
Earliest start of eligibility period	15 November 2020 or 15 January 2021



THANK YOU FOR YOUR ATTENTION

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